



Connecting with female investors

Why women are important investors

Women have assets

51.3% The amount of personal wealth held by women in the U.S.*

Percentage of North American millionaires who are women**

- Sasha Galbraith, 2011. Financial services: The industry women love to hate. Accessed June 4, 2013, at http://www.forbes.com/sites/sashagalbraith/2011/03/18/financial-services-the-industry-women-love-to-hate.
- World Wealth Report. Capgemini and Merrill Lynch Wealth Management, 2011.

Women's assets will continue to grow because of:

Businesses

Women are starting new businesses at a much faster rate than men*

Education

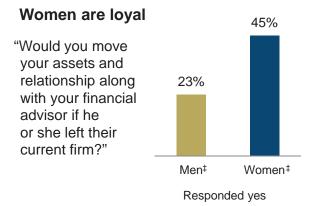
Women earn more graduate degrees than men**, which generally leads to higher income†

Inheritance

\$41 trillion intergenerational wealth transfer over the next 40 years^{††}

- 2013 State of women-owned businesses report: A summary of important trends, 1997 -2013, 2013. Accessed June 3, 2013, at https://c401345.ssl.cf1.rackcdn.com/wp-content/uploads/2013/03/13ADV-WBI-E-StateOfWomenReport_FINAL.pdf. (Commissioned by American Express OPEN.)
- Institute of Education Sciences, National Center for Education Statistics. Degrees conferred by sex and race. Accessed June 3, 2013, at http://nces.ed.gov/fastfacts/display.asp?id=72.
- Tiffany Julian and Robert Kominski, 2011. Education and synthetic work-life earnings estimates. Washington, D.C.: U.S. Census Bureau. (American Community Survey Reports.)
- John J. Havens and Paul G. Schervish, 2003. Why the \$41 trillion wealth transfer estimate is still valid: A review of challenges and questions. The Journal of Gift Planning 7(1):11 -15, 47 -50.

Women are decision makers 81.3 Nine out of ten 59.4 women will manage their finances alone at some point:* Marry later in life** Divorce** Average Average age of female life



- Noreen Beaman, 2012. The gender trap: Male advisors may be missing a practice-building opportunity with advice-directed women. Investment Advisor (March 2012). (Published by AdvisorOne.)
- D'Vera Cohn, 2011. Marriage rate declines and marriage age rises. Washington, D.C.: Pew Research Center. (Social & Demographic Trends.)

expectency^{††}

Number, Timing, and Duration of Marriages and Divorces: 2009, U.S. Census Bureau, May 2011. Institute for Health Metrics and Evaluation, Life expectancy by county and sex (US), 1989-2009.

widowhood[†]

- Institute Fidelity millionaire outlook. Boston, Mass.: Fidelity Investments, 2012. (Insights on Advice.)

Communicating with female investors

Engage



Meet with couples together and focus on each spouse equally

- · Body language
- Eye contact
- Direct questions to both

Talk less, listen more and ask:

Open-ended questions

- What does money mean to you?
- What did you learn about money when you were growing up?
- How do you envision your life 15 years from now?

Follow-up questions

- What is it about traveling that's important to you?
- Tell me more about your mother's health care needs
- What made you decide to start your own business?

Use language that reflects her goals*

Women's goals —— Security





- Preserving
- Growth
- Stability
- Guidance
- Support

Men's goals



Success

- Trading
- Performance
- Achievement
- Products
- Benchmark

Creating loyal relationships with women. Boston Consulting Group. November 2011.



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Action plan Review your current relationship with each married female client: | Is she engaged in planning and decision making? | Do you know her as well as you know her husband? | Does she actively participate in conversations? Assess your communications: | Do both spouses receive email communications? | Is content equally relevant to both spouses? | Is interpersonal communication suited to female clients? | Is your office environment inviting to both males and females? Attract new female clients: | Identify target demographics | Consider developing a specialty | Leverage your clients' networks

All investing is subject to risk, including possible loss of principal.

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